

Weekly Manager Views – 25 March 2015

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Global & UK Equities



Chris Morrison
Investment Analyst, GAM

- GAM Global Diversified has got off to a strong start to 2015, returning 9.4% in sterling terms to 24 March. The main performance drivers have been Japanese banks, gold miners and select European cyclical. Interestingly, the UK market, represented by the FTSE All-Share index, has begun to catch up with the performance of the MSCI World over the year to-date, despite the uncertainties surrounding the upcoming UK election.
- GAM UK Diversified is up 5.2% year-to-date, against 8.2% from the FTSE All-Share. The main theme within the fund has been a shift toward large-cap stocks, which has resulted in the number of holdings falling from around 65 to approximately 50 over the past three years or so. The fund's active share is 80. Active share is informative, but also a relatively crude measure when used on strategies that only have exposure to one market, as the corresponding country index is always going to be relatively concentrated. A bias to small-cap stocks can also distort the number. In the global fund, the active share is 95. A less popular, but no less important performance measure is sell discipline.
- We have recently sold out of our positions in GlaxoSmithKline in both funds: the stock forms a core holding in many equity funds because it is perceived as being defensive, throwing off cash that funds a reasonable dividend. Despite this, we have identified discrepancies in how profits are filtering through from cash flows, as costs are being excluded that we believe should be incorporated as standard operating expenses. The level of financial gearing coupled with this weak cash conversion brings into question the sustainability of Glaxo's dividend.
- We continue to carefully blend a contrarian and cautious approach. Our cash positions represent the caution, while our recent decision to increase our exposure to gold miners is a good example of our contrarian thinking. The stocks have underperformed the underlying commodity in both a rising and falling gold price environment for two main reasons. First, the industry geared up its balance sheets as gold prices rose from 2000 onwards, bringing on poor-quality mines, which had a negative impact when the gold price fell. Second, the investment industry also played a part, propping up loss-making companies by providing capital. The sector's fundamentals are now changing to become more balanced – last year it was oversupplied, while this year jewellery demand is strong in the US and India, offsetting weakness in China. Additionally, the Russian central bank has been buying up significant stockpiles of gold, and ETF redemptions (which distort the market) have begun to slow in

2015. On the supply side, production has begun to plateau – all promising indicators for our positioning.

- Acacia Mining is good example of a position that provides us with exposure to this trend. The company has a new management team, which has implemented significant cost cuts, building in a more attractive margin of safety relative to the gold price. The ramp-up of a third mine should also benefit the company's cash flow profile.

Pacific Equities



Kevin Chan
Investment Manager, GAM

GAM Star Asian Equity, GAM Star Asia-Pacific Equity, GAM Star China Equity, GAM Star Emerging Asia Equity

- We are approaching the end of the reporting season in China and it has become clear that companies slowly have to adapt to the 'new normal' of lower but more sustainable GDP growth rates. This is reflected in disappointing corporate earnings confirmed by the announcements over the past five weeks. Notably, companies that investors had been excited about, such as financials, telecoms and certain energy names, reported uninspiring results. Energy stocks were unsurprisingly hit hard by the drop in the oil price. Overall, expectations for earnings growth for 2015 for the MSCI China index are around 5%. In contrast, forward earnings expectations of the stocks we hold in GAM Star China Equity are around 16%.
- GAM Star China Equity had lagged behind the beta-led rally that we saw in the fourth quarter and early this year on the index level, but has since managed to outperform strongly in March, based on company fundamentals finally starting to gain the upper hand in terms of drivers of share price performance. Month-to-date, the fund has already recovered all the underperformance from January and February. We expect the dispersion between the best and the worst-performing stocks to continue to widen and volatility to increase on the back of a market that is once again more driven by fundamentals. This should bode well for our bottom-up stock-picking approach.
- Over the past few weeks, those companies that announced disappointing earnings sold off, but were largely focused in sectors that we are underweight in, namely energy and telecom services. We continue to hold a negative view on these sectors and will hence retain our underweight for the time being.
- On the other hand, our exposure to real estate did well, with the sector being a beneficiary of stimulus and easing measures. Of late, the Chinese real estate sector has generated some negative headlines with concerns over bankruptcies and defaults. However, it is important to distinguish the two sub-sectors within

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- real estate, one being the state-owned developers, the other being private companies. We are only invested in the state-owned names, as they continue to be able to borrow from banks and from the bond market at attractive rates of around 4%. On the other hand, private developers are facing difficulties getting funding for their projects, and are having to resort to private channels or the so-called wealth management products, which charge in excess of 15%. With gross margins of 20–30% for the best companies, the question is whether a business is viable at borrowing costs of 15% or more.
- Technology and related names, such as internet retail, have also performed well recently, and this is where the fund has its largest sector overweight relative to the index. These are also the areas that have showed the strongest earnings growth.
 - In terms of portfolio activity, we completely exited the Macau gaming sector earlier this year. The sector is still interesting on a long-term basis due to its attractive characteristics, such as the monopolistic licensing model for casinos and the fact that Macau is the only place in China where gambling is legal. However, in the short-to-medium term, the anti-corruption campaign by the government is having more of an adverse impact than we had previously anticipated. We think that this headwind is likely to dampen the prospects for casino stocks to perform well for the moment. Once we see signs of the business recovering, we will consider re-entering the sector.
 - For the year to-date, the USD class of GAM Star China Equity has returned 7.3% versus 5.0% from the MSCI China index (to 24 March).

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